



## The Wicked Problem of Information Sharing in Homeland Security: A Leadership Perspective

By Naval Postgraduate School

CreateSpace Independent Publishing Platform. Paperback. Condition: New. This item is printed on demand. 218 pages. Dimensions: 11.0in. x 8.5in. x 0.5in. This book is an auto ethnographic book exploring ineffective practices of American information sharing and intelligence in a post-911 world. It answers the questions: 1) What is there to learn about the relationship between homeland security information sharing, leadership doctrine, and personal experience, and 2) How does complexity science influence this relationship. The book combined personal experience with a methodological framework that leverages complexity science, social planning (wicked problems), and leadership doctrine to discover improved coordination between the federal intelligence community (IC) and state, local, tribal, territorial, and private (SLTTP) first responder levels. The analysis reveals virtually no interaction or understanding of the available resources occurred on either level before the 911 attacks. Pre-911, both entities were focused on their respective missions, the IC on postCold War Soviet issues, and state and local first responders on local criminal issues. After 911, both were forced to somehow coalesce, to mitigate gaps identified by the 911 Commission, which created a paradox of conflict and resistance within reform systems that would not have existed but for the efforts to coalesce them, within which...



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