

Homeland Security: Action Needed to Better Assess Cost- Effectiveness of Security Enhancements at Federal Facilities



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HOMELAND SECURITY: ACTION NEEDED TO BETTER ASSESS COST- EFFECTIVENESS OF SECURITY ENHANCEMENTS AT FEDERAL FACILITIES

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Createspace, United States, 2015. Paperback. Book Condition: New. 279 x 216 mm. Language: English . Brand New Book ***** Print on Demand *****.The federal civilian entities GAO selected-the Department of Homeland Security s (DHS) Federal Emergency Management Agency (FEMA), the General Services Administration (GSA), the Department of Justice s United States Marshals Service (USMS), the Smithsonian Institution (Smithsonian), and the Social Security Administration (SSA)-have implemented a range of enhancements to improve physical security. The Interagency Security Committee (ISC), which is chaired by DHS and has representation from across federal civilian entities, has a risk management standard that federal executive branch entities are to follow, where ISC specifies enhancements entities should implement to effectively minimize risk and meet baseline levels of protection. The ISC has identified six general categories of enhancements: interior security, facility structure, security systems, facility entrance, site improvements, and operations and administration. Enhancements can include, among other things, security systems, contract guard forces, and blast resistant windows. The five federal entities paid for security enhancements using a range of methods such as: paying for enhancements as part of their rent to GSA; paying fees to security organizations to install or operate security screening services; and paying for enhancements during renovation projects. Entities reported having limited ability to track facility security expenditures, particularly when these costs were: (1) funded partially by another entity; (2) were part of rent costs and not separately identified; or (3) were not a separate line-item for entities funding. GAO s work at these entities showed that several factors drive security costs. For example, site and facility-related factors-such as geographic location, age and size of the facility, and historical designation-drive these costs. Also, implementing security enhancements in new construction projects generally costs less compared to renovations. Officials from the selected entities said they have used...



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